



مكتب التنظيم والرقابة لقطاع الكهرباء و المياه

**RSB** FOR ELECTRICITY & WATER

---

**REGULATORY AND SUPERVISORY BUREAU FOR  
ELECTRICITY AND WATER SECTOR**

**PERMIT FOR BILLING SERVICES**

**GRANTED PURSUANT TO EXECUTIVE COUNCIL  
RESOLUTION (6) OF 2021**

**TO**

**SG COMMUNITY MANAGEMENT SERVICES**

---

**PERMIT #34-2025**

**VERSION 1.0**

**FIRST GRANTED: 15 JANUARY 2025**

**DUBAI, UAE**

**AMENDMENT HISTORY**

<b>Issue no.</b>	<b>Modification</b>	<b>Prepared</b>	<b>Date</b>
<b>1.0</b>	First issue	J. Grinnell	17/08/2021
<b>1.1</b>	Revised description of schedules, updated obligations to supply, enhanced requirements for access to and provision of information, and new provisions to prevent anti-competitive behaviour.	J. Grinnell	13/01/2025

## Contents

SECTION ONE – DEFINITIONS AND INTERPRETATION .....	4
1. Definitions.....	4
2. Interpretation.....	4
SECTION TWO – THE PERMIT.....	5
1. Grant of Permit .....	5
2. Term of Permit.....	5
3. Amendments and Revocation.....	5
4. Correspondence .....	5
SECTION THREE – PERMIT CONDITIONS.....	6
CONDITION 1 Conditions.....	6
CONDITION 2 Prohibited Activities.....	6
CONDITION 3 Compliance with Laws and Regulations.....	6
CONDITION 4 Schedules.....	6
CONDITION 5 Tariffs.....	6
CONDITION 6 Access to Information and Permit Holder’s Premises .....	6
CONDITION 7 Accounting.....	7
CONDITION 8 Health and Safety .....	7
CONDITION 9 Emergencies and Security Arrangements.....	7
CONDITION 10 Third Party Insurance .....	7
CONDITION 11 Suspension and Revocation.....	7
CONDITION 12 Transfer of Permit .....	8
CONDITION 13 Avoidance of Public Nuisance.....	8
CONDITION 14 Permit Fees.....	8
CONDITION 15 Obligation to Supply.....	8
CONDITION 16 Disputes and Complaints Resolution.....	9
Schedule 1: Description of District Cooling Systems .....	10
Schedule 2: Description of Billing Services.....	10
Schedule 3: Description of Tariffs .....	10

## SECTION ONE – DEFINITIONS AND INTERPRETATION

### 1. DEFINITIONS

Whenever stated in this Permit, the following words and expressions shall have the meanings assigned to them unless the context indicates otherwise:

Control	Means in respect of a person by another, that a person (whether alone or with its affiliates and whether directly or indirectly and whether by the ownership of share capital, the possession of voting power, contract or otherwise):  (a) owns or controls (whether directly or otherwise) fifty-one per cent (51%) or more of the equity share capital, voting capital or the like of the controlled person; or (b) has the right, through ownership of equity share capital or voting capital, by contract, or otherwise, to control the compositions of, or the appointment of, a majority of the members of the board of directors, board of management or other equivalent or analogous body of the controlled person.
Information	Includes any documents, accounts, estimates, analysis, returns or reports (whether or not prepared specifically at the request of the RSB) of any description specified by the RSB.
Permitted Activities	Activity allowed to be carried out by the Permit Holder pursuant to Section Two of this Permit and in accordance with the terms and Conditions of this Permit.
Regulations	Regulations issued by the RSB or the Council from time to time pursuant to the Resolution.
Resolution	Executive Council Resolution No <b>(6)</b> of <b>2021</b> Regulating the Provision of District Cooling Services in the Emirate of Dubai.

### 2. INTERPRETATION

For the purpose of this Permit:

- a. where any obligation of the Permit Holder is required to be performed within a specified time limit, that obligation shall be deemed to continue after that time limit if the Permit Holder fails to comply with that obligation within that time limit;
- b. Capitalised terms not otherwise defined in this Permit shall have the meaning given to them in the Resolution;
- c. any reference to “Condition” or “Schedule” is a reference to the Condition in, or Schedule to, this Permit;
- d. in construing any Condition in this Permit, the heading or title of such Condition shall be disregarded; and
- e. the words “includes” and “including” are to be construed without limitation.

## SECTION TWO – THE PERMIT

### 1. GRANT OF PERMIT

Pursuant to Executive Council Resolution (6) of 2021, and subject to the Conditions set out in Section Three, the RSB grants a Permit to **Strata Global Management Services** (the “Permit Holder”) to provide **Billing Services** (the “Permitted Activities”) at the Buildings specified in Schedule 2 and at the approved tariffs specified in Schedule 3, attached hereto.

### 2. TERM OF PERMIT

This Permit shall come into force on the 15<sup>th</sup> January 2025, and unless revoked in accordance with provisions of Condition 11 below, shall continue until terminated by not less than 5 years notice in writing from the RSB to the Permit Holder.

### 3. AMENDMENTS AND REVOCATION

This Permit is subject to (i) amendment in accordance with its terms and Conditions or with Article 7 of the Resolution and (ii) revocation in accordance with Condition 11.

### 4. CORRESPONDENCE

All correspondence, notices (including any notices issued by the RSB pursuant to the Resolution), instructions, consents and other communications between the RSB and the Permit Holder shall be in English, in electronic form and shall be sent to the following addresses (or such other address as may be notified by one party to the other from time to time):

<b>The Regulatory and Supervisory Bureau for the Electricity and Water Sector</b> <a href="mailto:DCPermitting@RSBDubai.gov.ae">DCPermitting@RSBDubai.gov.ae</a> Attention: The Executive Director	Khalid Adnan Kaawer CEO <a href="mailto:hr@strata-global.com">hr@strata-global.com</a> Strata Global Management Services
--	---

**APPROVED BY: ENG. RAMIZ HAMDAN ALAILEH, EXECUTIVE DIRECTOR**

## **SECTION THREE – PERMIT CONDITIONS**

### **CONDITION 1 CONDITIONS**

The Conditions in this section shall apply to the Permitted Activities.

### **CONDITION 2 PROHIBITED ACTIVITIES**

The Permit Holder shall not:

- a. sell, supply or provide Cooling Energy from any District Cooling System or furnish any District Cooling Services in any manner to any Person, unless explicitly permitted to do so in accordance with the terms and Conditions of this Permit; and
- b. without the consent in writing of the RSB, hold any economic interest, whether by the ownership of shares or otherwise, in any entity that furnishes any District Cooling Services.
- c. engage in any conduct that restricts, impedes, or distorts competition within the District Cooling sector in the Emirate, or undertake any activity deemed anti-competitive under the Resolution or the Regulations.

### **CONDITION 3 COMPLIANCE WITH LAWS AND REGULATIONS**

- a. The Permit Holder shall comply with all applicable laws of the Emirate and all federal laws of the United Arab Emirates as applicable in the Emirate. Specifically, the Permit Holder shall conduct the Permitted Activities at all times in accordance with the Resolution, including all Regulations and this Permit, including all Schedules.
- b. The Permit Holder shall, on an annual basis, or at such other intervals as the RSB may direct from time to time, prepare and submit to the RSB a statement setting out how the Permit Holder is complying with its obligations under the Resolution, including all Regulations and the Conditions in this Permit. Such statement shall set out how the Permit Holder proposes to continue to comply with the Regulations issued by the RSB and applicable standards concerning the Permitted Activities prevailing in the Emirate.

### **CONDITION 4 SCHEDULES**

This Permit includes Schedules describing the permitted **Billing Services** and **Tariffs**. Pursuant to the Resolution or following an application by a Permit Holder, the RSB may amend these Schedule(s) and such amended Schedule(s) shall be incorporated into this Permit. The Permit Holder will be notified of any changes to the Schedules.

### **CONDITION 5 TARIFFS**

The Permit Holder shall adopt the tariffs approved for use by the Council specified in the Schedule concerned.

### **CONDITION 6 ACCESS TO INFORMATION AND PERMIT HOLDER'S PREMISES**

- a. The Permit Holder shall furnish to the RSB, in such manner and at such times as the RSB may require, such Information, data, documents, accounting Information, estimates, returns or reports (whether or not prepared specifically at the request of the RSB) of any description, as the RSB may consider necessary in the light of these Conditions or as it may require for the purpose of performing the functions assigned to it by, or under, the Resolution.
- b. The Permit Holder shall, as required by and in accordance with the Regulations, make available to customers, other government entities, or any third party designated by the RSB, Information related to the provision of the Permitted Activities.

- c. The Permit Holder shall grant employees of the RSB and any Persons authorized by the RSB access to its premises, so as to enable the RSB to fulfil its responsibilities under the Resolution, the Regulations, and this Permit.

#### **CONDITION 7 ACCOUNTING**

- a. The Permit Holder shall keep separate accounts showing the financial affairs of the Permitted Activities and any other activities of the Permit Holder. The Permit Holder must, for the Permitted Activities, keep and submit for review by the RSB, accounting records for the Permitted Activities and reasonable accounting policies, including independent audit, within six (6) months of the end of the Permit Holder's financial Year.
- b. The Permit Holder shall maintain positive net assets at all times.

#### **CONDITION 8 HEALTH AND SAFETY**

- a. The Permit Holder shall, taking account of any guidance issued to it by the RSB and any applicable health, safety and environmental standards prevailing in the Emirate, establish a health and safety management system designed to protect the health and safety of persons from the effects of Permitted Activities.
- b. Within 6 months of the date the Permit is granted, the Permit Holder shall send to the RSB a copy of its health and safety policy together with a general description of the applicable operational objectives of its health and safety management system.
- c. The Permit Holder shall perform the Permitted Activities in a manner consistent with the health and safety management system as described to the RSB.

#### **CONDITION 9 EMERGENCIES AND SECURITY ARRANGEMENTS**

- a. The Permit Holder shall develop and implement such arrangements as are prudent to ensure safety and, where reasonably practicable, the continuity of its operations in the event of any foreseeable emergency.
- b. The Permit Holder shall take such action as the RSB may reasonably require, to plan and prepare for emergencies, including taking part in tests and exercises.

#### **CONDITION 10 THIRD PARTY INSURANCE**

- a. The Permit Holder shall maintain insurance against third party liabilities, in respect of its Permitted Activities, on terms approved by the RSB (including with respect to type, cover, level and identity of the insurer(s)). Notwithstanding the foregoing, the Permit Holder shall not be required to maintain such insurance to the extent that the Permit Holder can demonstrate, to the reasonable satisfaction of the RSB, that it has the financial capacity to meet any liability to a third party in respect of which the Permit Holder does not otherwise have insurance.
- b. The Permit Holder shall, except as the RSB may otherwise consent, procure that every insurance policy maintained pursuant to this Condition 10 shall bear an endorsement to the effect that a minimum of thirty (30) days' notice shall be given to the RSB by the insurer or insurance broker of any lapse or cancellation of, or material change to, the policy.

#### **CONDITION 11 SUSPENSION AND REVOCATION**

- a. The RSB may at any time suspend or revoke this Permit, or any Schedule hereof, by giving no less than thirty (30) days written notice to the Permit Holder:
  - i. if the Permit Holder agrees in writing with the RSB that this Permit or a Schedule hereof, should be suspended or revoked;

- ii. if the Permit Holder ceases to undertake the Permitted Activities for a period exceeding ninety (90) days, except where the RSB is satisfied that this has occurred as a result of events beyond the reasonable control of the Permit Holder in which case the RSB shall substitute such longer period as it considers reasonable in the circumstances;
  - iii. if the Permit Holder fails to comply with a notice issued by the RSB pursuant to Article (14) of the Resolution and such failure is not rectified to the satisfaction of the RSB within the prescribed time frame;
  - iv. if the Permit Holder has been declared insolvent;
  - v. if the Permit Holder suffers a change of Control without the RSB's prior written approval;
  - vi. if it is found that the grant of this Permit has been based on inaccurate or incorrect information provided by the Permit Holder;
  - vii. on the dissolution of the Permit Holder.
- b. For the purpose of Condition 11(a)v., there is a change in the Control of the Permit Holder whenever a person obtains Control of the Permit Holder who did not have Control of the Permit Holder when this Permit was granted.

#### **CONDITION 12 TRANSFER OF PERMIT**

- a. The Permit Holder shall not, nor shall any Person acting on behalf of the Permit Holder pursuant to a power of attorney, security arrangement or other security document, transfer the Permit without the prior written consent of the RSB. In giving such consent, the RSB shall apply the same criteria as it applies for new applicants for a Permit. Any purported transfer in breach of this Condition shall be null and void.
- b. The RSB may make consent given under this Condition 12 subject to compliance with (i) such modifications or other Conditions as the RSB considers necessary or expedient for the purpose of protecting the interests of customers, and (ii) such incidental or consequential modifications or Conditions as it considers necessary or expedient.

#### **CONDITION 13 AVOIDANCE OF PUBLIC NUISANCE**

- a. The Permit Holder shall take all reasonable measures in performing the Permitted Activities to minimise public nuisances such as leaks of heat transfer media, and excessive air and noise.
- b. The Permit Holder shall keep a record of all complaints associated with public nuisance.
- c. The Permit Holder shall take all reasonable steps (in an efficient and timely manner) to remedy any complaints presented under Condition 13(b).

#### **CONDITION 14 PERMIT FEES**

- a. The Permit Holder shall pay an annual Permit fee and/or other charges as determined by the RSB.
- b. The annual Permit fee and charges shall be payable in accordance with "Fees Schedule" identifying the fee structure, charges and payment procedures, as from time to time revised and amended.

#### **CONDITION 15 OBLIGATION TO SUPPLY**

- a. In providing the Permitted Activities, the Permit Holder shall not engage in any form of discrimination among customers or categories of customers.



- b. The Permit Holder must, in accordance with this Permit and its Schedules, offer to enter into agreements for the supply of the Permitted Activities in compliance with the contract templates, minimum regulatory requirements, and any applicable laws, regulations, or guidelines established by the RSB. Such agreements shall be offered in a fair, transparent, and non-discriminatory manner.
- c. The Permit Holder shall take all reasonable measures to ensure continuity of all Permitted Activities at all times.
- d. The Permit Holder shall not discontinue the provision of the Permitted Activities, in whole or in part, without a valid justification, where such discontinuation would harm the interests of customers.

#### **CONDITION 16 DISPUTES AND COMPLAINTS RESOLUTION**

- a. In the event that any dispute or complaint regarding the Permitted Activities is submitted to the RSB, the Permit Holder shall cooperate fully with the RSB in resolving any such dispute or complaint amicably in accordance with the Resolution, the Regulations and this Permit.
- b. The Permit Holder must comply with and implement any decision issued by the RSB or the Council, as applicable, in relation to such dispute or complaint.

#### **SCHEDULE 1: DESCRIPTION OF DISTRICT COOLING SYSTEMS**

Omitted

#### **SCHEDULE 2: DESCRIPTION OF BUILDINGS**

Refer to separate attachment

#### **SCHEDULE 3: DESCRIPTION OF TARIFFS**

Refer to separate attachment